

CERTIFICATE OF INCORPORATION
OF

CHAMBER INC.

State of Delaware
Secretary of State
Division of Corporations
Delivered 11:27 AM 09/17/2019
FILED 11:27 AM 09/17/2019
SR 20197069468 - File Number 7606972

FIRST: The name of the Corporation is Chamber Inc. (the "Corporation").

SECOND: The address of the Corporation's registered office in the State of Delaware is 2140 South DuPont Highway, Camden, County of Kent, Delaware, 19934, and the name of its registered agent at such address is Paracorp Incorporated.

THIRD: The purpose of the Corporation is to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of the State of Delaware (the "DGCL"), as it now exists or may hereafter be amended and supplemented.

FOURTH: The total number of shares of stock which the Corporation shall have authority to issue is 2,500,000 shares, consisting of:

- 1) 2,000,000 shares of Common Stock, par value \$0.0001 (the "Common Stock"); and
- 2) 500,000 shares of Preferred Stock, par value \$0.0001 (the "Preferred Stock").

The Board of Directors of the Corporation (the "Board of Directors") is expressly authorized to provide for the issuance of all or any shares of the preferred stock in one or more classes or series, and to fix for each such class or series such distinctive designations and such powers, preferences and rights and such qualifications, limitations or restrictions thereof, as shall be stated and expressed in the resolution or resolutions adopted by the Board of Directors providing for the issuance of such class or series and as may be permitted by the General Corporation Law of the State of Delaware.

FIFTH: The name and mailing address of the incorporator is:

Young Kim
TroyGould PC
1801 Century Park East, Suite 1600
Los Angeles, California 90067

SIXTH: The personal liability of the directors of the Corporation is hereby eliminated to the fullest extent permitted by paragraph (7) of subsection (b) of Section 102 of the DGCL as the same may be amended and supplemented. Any repeal or modification of this shall not adversely affect any right or protection of a director of the Corporation existing immediately prior to such repeal or modification.

SEVENTH: From time to time any of the provisions of this certificate of incorporation may be amended, altered or repealed, and other provisions authorized by the laws of the State of Delaware at the time in force may be added or inserted in the manner and at the time prescribed by said laws, and all rights at any time conferred upon the stockholders of the Corporation by this certificate of incorporation are granted subject to the provisions of this Article Seventh.

EIGHTH: In furtherance and not in limitation of the rights, powers, privileges and discretionary authority granted or conferred by the DGCL or other statutes or laws of the State of Delaware, the Board of Directors is expressly authorized to make, alter, amend or repeal the by-laws of

the Corporation (the “By-Laws”), without any action on the part of the stockholders, but the stockholders may make additional By-Laws and may alter, amend or repeal any By-Law whether adopted by them or otherwise. The Corporation may in its By-Laws confer powers upon its Board of Directors in addition to the foregoing and in addition to the powers and authorities expressly conferred upon the Board of Directors by applicable law.

[Signature Page to Follow]

I, THE UNDERSIGNED, being the sole incorporator hereinbefore named, for the purpose of forming a corporation pursuant to the DGCL, do make this certificate, herein declaring and certifying that this is my act and deed and the facts herein stated are true, and accordingly have hereunto set my hand this 13th day of September, 2019.

/s/ Young Kim

Young Kim,
Incorporator

State Of Delaware

Name Reservation Status

Reservation Name	Entity Name	Entity Type	Cost	Status	Expiration Date
7606972	Chamber INC.	Corporation	\$75.00	Reserved	1/11/2020